

# Construction & Infrastructure Advisory Services

Our construction and infrastructure specialists have decades of experience having advised on some of the world's largest and most complex construction matters involving project performance, disputes and operational or financial distress.

## How we make a difference

### Industry knowledge

Our experts have extensive industry experience and maintain a strong industry network. We understand the issues as qualified quantity surveyors, former executives, project managers, property managers and specialist financial accountants and advisers.

### Strategic insight

We understand the commercial, legal and technical drivers of industry stakeholders and can identify and implement the appropriate strategies.

### End-to-end solutions

We specialise in planning and preparing for major projects, managing risk and opportunities, and value-driven restructuring when plans are disrupted.

### No nonsense approach

Our professionals are not afraid to ask the tough questions and are prepared to work 'in the trenches' with clients, having a real and meaningful impact.

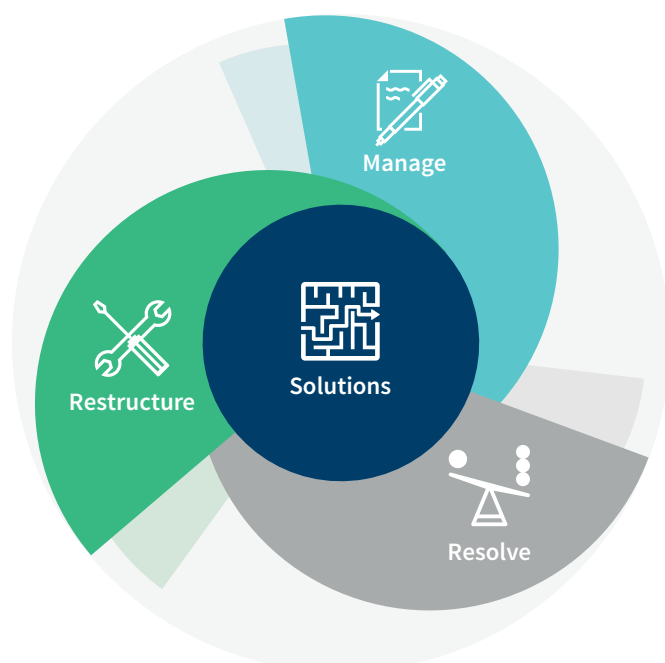
### Results-driven

We know how to pull the right levers to effect immediate change across the business, while always focusing on its long-term sustainability.

Optimising resources and staying on the critical path, whilst effectively managing risk, quality and finances is always a challenge in construction. With a unique breadth of combined experience and skills, we provide multi-disciplinary construction expertise and advice to principals, boards, contractors, lenders, developers, creditors and shareholders.

Leveraging our local and global expertise we provide a breadth of services tailored to the client's individual situation across every stage of the construction life cycle. We mobilise quickly to supplement and MANAGE projects, RESOLVE problems and disputes, or where required, RESTRUCTURE at a corporate level to maximise outcomes for affected stakeholders.

Our preventative and specialist management capabilities support the efficient delivery and optimal financial performance of a project. Alternatively we surround problems at both the project and company level, rapidly assessing issues by forensically identifying causes of delay and operational inefficiencies, and quantifying the associated financial impact.



## OUR SERVICES

We combine a broad range of relevant experience and qualifications in the areas of finance, business transformation, restructuring, forensics, quantity surveying and project management to deliver solutions matched to client needs.

### Manage



- Project controls, monitoring and auditing
- Customer and supplier due diligence
- Claims and variation management
- Working capital management
- Project and cash flow forecasting
- Project funding

### Resolve



- Compliance reviews
- Performance management and reporting
- Delay and disruption analysis
- Forensic accounting
- Shareholder, JV and consortium disputes
- Mediation, arbitration and litigation
- Expert witness or independent adjudicator

### Restructure



- Interim executive assistance
- Financial recapitalisation and turnaround
- Business valuation
- Group rationalisation and restructuring
- Safe harbour protection advice
- Independent business and solvency reviews
- Formal insolvency appointments

## SUPPORTING YOUR BROADER NEEDS

At FTI Consulting, we are home to world-class economists, business transformation and restructuring advisors, forensic accountants, litigation consultants and communications specialists and are able to draw on this wealth of expertise to support your broader needs.

### SELECT EXPERIENCE

#### Major civil works contractor Recovery of assets

Administrators and Liquidators of a company constructing arterial roads, residential subdivisions, racetracks, wharves and footpaths with 138 active projects.

We conducted a full financial analysis and audit of existing projects and identified how best to maximise recoveries and minimise liabilities for stakeholders through the completion of certain works.

#### Major Liquefied Natural Gas Project Assistance in arbitration proceedings

Appointed as Quantum and Delay Expert to provide an independent expert opinion as to the estimated time impact to complete construction of the materials offloading facility as a result of three change orders.

#### Large scale residential and commercial builder Independent business review

We reviewed a large residential and commercial builder and developer who had breached lending covenants following a decline in trade, triggering a credit review by their financier.

Our review focused on forecasts, funding, systems, and future plans. The engagement resulted in more robust forecasting and reporting, a change in business focus, improved governance and a plan to divest c.\$40m of property to reduce debt.

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